EXHIBIT O

2021 Determinations

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1	10/27/2020	R- 7550	Amerijet International, Inc.	International Brotherhood of Teamsters (IBT)	Pilots	Certification	1
3	10/29/2020	R- 7554 (CR- 7212)	G2 Secure Staff	Service Employees International Union (SEIU)	Cleaners and Drivers	Findings upon Investigation – Dismissal	2
<u>16</u>	10/30/2020	R- 7553	Northern Air Cargo	International Association of Machinists and Aerospace Workers	Mechanics and Related Employees	Dismissal	3
<u>18</u>	10/30/2020	R- 7552 (CR- 7215)	Wisconsin Central Ltd.	International Longshoremen's Association (ILA)	Freight Loaders and Handlers	Findings upon Investigation – Dismissal	4
35	11/2/2020	R- 7556 (CR- 7219)	New Jersey Transit	National Association of Transportation Supervisors (NATS)	Foremen, Levels I and II	Dismissal – Withdrawn during Investigation	5
<u>36</u>	11/17/2020	R- 7558 (CR- 7220)	21 Air, LLC	21 Air Pilots Association	Pilots	Dismissal – Withdrawn during Investigation	6
37	12/2/2020	R- 7560 (CR- 7217)	Bristow Group Inc., d/b/a Bristow U.S. LLC/ERA Group Inc.	Office and Professional Employees International Union (OPEIU)	Mechanics and Related Employees	Findings upon Investigation – Single Carrier Determination	7
<u>51</u>	12/2/2020	R- 7561	Bristow Group Inc., d/b/a	OPEIU	Pilots	Findings upon Investigation	8

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<u>65</u>	12/30/2020	RD- 7552	Brownsville & Rio Grande International Railway, LLC	International Association of Sheet Metal, Air, Rail and Transportation Workers (SMART)	Locomotive Mechanics	Dismissal [–]	9
<u>67</u>	1/11/2021	R- 7559	21 Air, LLC	21 Air Pilots Association	Pilots	Certification	10
<u>70</u>	1/27/2021	R- 7560	Bristow Group Inc., d/b/a Bristow U.S. LLC/ERA Group Inc.	OPEIU	Mechanics and Related Employees	Findings upon Investigation – Authorization of Elections	11
73	2/8/2021	R- 7551	Republic Airways	International Association of Machinists and Aerospace Workers (IAM)	Mechanics and Related Employees	Dismissal – Insufficient Showing of Interest	12
<u>75</u>	2/10/2021	R- 7561	Bristow Group Inc., d/b/a Bristow U.S. LLC (Bristow) / Era Group Inc. (Era)	OPEIU	Pilots	Findings upon Investigation – Authorization of Elections	13
<u>76</u>	03/12/2021	R- 7560	Bristow Group Inc./ERA Group Inc.	Office and Professional Employees International Union (OPEIU)	Mechanics and Related Employees	Dismissal	14
<u>77</u>	03/26/2021	R- 7561	Bristow Group Inc./ERA Group Inc.	Office and Professional Employees International Union (OPEIU)	Pilots	Dismissal	15
<u>78</u>	04/01/2021	R- 7562	Western Global Airlines	Air Line Pilots Association, International (ALPA)	Pilots	Appeal is Denied	16

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	<u>80</u>	9/2/2021	R- 7557	American Airlines/TWU/IAM Association and AMFA	Aircraft Mechanics Fraternal Association (AMFA)	Mechanics and Related Employees	Dismissal	18
	<u>81</u>	9/29/2021	R- 7557	American Airlines/TWU/IAM Association and AMFA	Aircraft Mechanics Fraternal Association (AMFA)	Mechanics and Related Employees	Appeal Denied	19